

No. Lor Gor. 005/2026

February 27, 2026

President

The Stock Exchange of Thailand

Sub: Clarification on the company's over 20% change in its operating results for the year ending December 31, 2025

Dear Sir,

Thai Wacoal Public Company Limited wishes to hereby report to the SET, its clarification report regarding the company's consolidated operating results for the year ending December 31, 2025, according to the details as follows:

In 2025, the Company and its subsidiaries faced challenges arising from various business-environment factors, including reciprocal tariff measures, geopolitical conflicts, and clashes along the Thai-Cambodian border. Additionally, domestic political uncertainty, flooding, and persistently high household debt levels continued to affect consumer spending, with consumers remaining cautious in their expenditures. The appreciation of the Thai Baht against major and regional currencies also impacted the operations of the Company and its subsidiaries.

Summary of Operating Performance

In 2025, the Company reported a net loss of Baht 134.78 million, compared to a net profit of Baht 24.28 million in the previous year, representing a decreased by Baht 159.06 million, or 655.11% YoY. The net loss per share was Baht 1.12 due to a 25.16% decline in domestic sales. Although overseas sales increased by 16.61%, revenue and profit from exports declined as a result of the appreciation of the Thai Baht.

The Company generated revenue from the sale of goods and services totaling Baht 2,973.53 million, representing a decrease of Baht 533.14 million, or 15.20%, compared to the previous year. This decline was mainly attributable to a reduction in domestic sales of Baht 672 million, or 25.16% YoY. The decrease was due to consumers being highly sensitive to product pricing and promotional campaigns, which became key factors in their purchasing decisions, resulting in a slowdown in purchasing decisions and a decline in sales.

.../2

Unit: Million Baht

Summary of Operating Results	2025	2024	YoY%
Revenue from the sale of goods and services	2,973.53	3,506.67	(15.2)
Cost of sales and services	(2,106.60)	(2,282.36)	(7.7)
Gross profit	866.93	1,224.31	(29.2)
Other income	349.32	185.83	88.0
Selling and administrative expenses	(1,300.27)	(1,409.12)	(7.7)
Net profit (loss)	(134.79)	24.28	(655.2)
Net profit (loss) attributable to owners of the parent	(134.78)	24.28	(655.1)

Cost of sales and services accounted for 70.66% of total revenue from the sale of goods and services, representing an increase of 5.76% compared to the previous year. The increase was primarily attributable to higher customer discounts offered as part of the Company's sales promotion campaigns and reduced production levels to manage inventory in line with sales. As a result, the cost of sales compared to sales was higher than the previous year.

Selling and administrative expenses amounted to Baht 1,300.27 million, representing a decrease of Baht 108.86 million compared to the previous year. The decrease was primarily attributable to the Company's cost optimization initiatives, including improved store management to reduce selling expenses, as well as a reduction in marketing expenditures that did not directly contribute to sales.

Other income amounted to Baht 349.32 million, representing an increase of Baht 163.49 million compared to the previous year. The increase was primarily due to a gain on the sale of land and other assets.

Summary of Financial Position

Total assets

As of December 31, 2025, total assets amounted to Baht 5,877.73 million, representing a decrease of Baht 524.23 million, or 8.19%, compared to the previous year. The key items were as follows:

- Trade and other current receivables decreased by Baht 241.45 million, or 34%, in line with the decline in sales.

.../3

- Property, plant, and equipment decreased due to the sale of land.
- Cash and cash equivalents, as well as other current financial assets, increased as the proceeds from the sale of land were invested in fixed deposits.

Total liabilities and shareholders' equity

The Company reported total liabilities of Baht 902.59 million, representing a decrease of Baht 110 million compared to the previous year. The decrease was primarily attributable to retirement benefit payments made to employees, resulting in a reduction in the provision for employee benefits.

Shareholders' equity amounted to Baht 4,975.14 million, compared to Baht 5,389.37 million in the previous year, representing a decrease of Baht 414.23 million. The decrease was primarily attributable to the net loss for the year and losses arising from the fair value measurement of financial assets.

Unit: Million Baht

Summary of Financial Position	2025	2024	YoY%
Total Assets	5,877.73	6,401.96	(8.2)
Total Liabilities	902.59	1,012.60	(10.9)
Total Shareholders' equity	4,975.14	5,389.37	(7.7)
Debt to Equity ratio (times)	0.18	0.19	

Factors or situations that may have an impact on the financial status or operations of the Company in the future

The company has a policy of collaborating with distributors to expand new distribution channels and focuses on continuous marketing efforts, including the development of high-quality products and new innovations to meet consumer demand. Another factor that may affect future operations is that the company imports raw materials and exports finished goods in foreign currencies, which incurs the risk of fluctuations in foreign exchange rates. The company has in place measures to manage and reduce such risks of fluctuations in foreign exchange rates through a Natural Hedge process; whereby sales revenues in foreign currencies are used to pay for imports of goods that are

.../4

in the same foreign currency, together with paying overseas business partners, who are simultaneously our creditors and debtors, by a Netting off process of payable and receivable amounts due.

Sustainable Development Duties

The Company is committed to governance and driving sustainability, the company prioritizes the review of policies, goals, and sustainability strategies across economic, social, and environmental dimensions, in line with the good corporate governance principles This commitment is reflected in the Company’s continuous implementation of the “Wacoal Pink Ribbon, Fight Against Breast Cancer” project since 2000, aimed at raising awareness among Thai women about the importance of breast cancer screening, as breast cancer is the most common cancer among Thai women. In addition, the Company has continued the “Wacoal BRADAY: Old Bras, We Ask For” project for the 14th consecutive year by systematically managing and properly disposing of used lingerie products. This initiative helps reduce environmental impact, particularly by lowering PM 2.5 levels, reducing community waste, and decreasing carbon dioxide emissions. Furthermore, the Company has received an “Excellent” rating in corporate governance assessment for the 11th consecutive year.

The company hereby reports to the SET accordingly.

Faithfully Yours,

Boondee Amnuayskul

(Mr. Boondee Amnuayskul)

Chief Executive Officer and Managing Director